



**BOARD OF TRUSTEES**  
**EDUCATIONAL EXCELLENCE COMMITTEE**  
**MARCH 20, 2024**

UNIVERSITY OF NEW HAMPSHIRE  
DURHAM, NH

MEETING MINUTES  
*Draft*

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**Attendance**

Committee members present: M. Jacqueline Eastwood, committee chair; Wayne Semprini, committee vice chair; MJ Condon: Anthony DiVito; Ethan Dupuis; Nathan Fredrickson; Tim Hoheneder; Shawn Jasper; Mackenzie Murphy; Christiana Thornton; David Westover

Other trustees present: Cassandra Ardinger; Maureen Beauregard; Donald Birx; James Burnett, III; Elizabeth Chilton; James Gray, designee for the president of the NH Senate; Cathy Green; Patrick Griffin; George Hansel; Kevin Knarr; Brian McCabe; Michael Pilot; Catherine Provencher; Melinda Treadwell

Other participants: Nathaniel Bowditch, Martha Burtis, Kimberly DeRego, Cyndee Gruden, Kenneth Holmes, Karen Jennings, Joanne Landers, MB Lufkin, Marian McCord, Kirsti Sandy

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**Call to Order**

Committee Chair Eastwood called the meeting to order at 8:30 a.m. and invited remarks by Board Chair Pilot, who talked about the state of the University System in the context of the higher education landscape. Chair Eastwood called attention to the NH occupational projections requiring bachelor's and graduate degrees.

**Approval of Minutes**

Moved by Trustee Green, duly seconded, and approved.

*VOTED, that the Educational Excellence Committee approve the minutes of the October 24, 2024, meeting.*

**Approval of UNH Faculty Promotion**

Moved by Chair Eastwood, duly seconded, and approved.

*VOTED, on recommendation of President Chilton, that the Educational Excellence Committee approve the appointment of one individual with the rank of professor with tenure at the University of New Hampshire, as presented in the supporting material.*

**Information**

- Academic Program Changes
- Enterprise Risk Management plans for Enrollment and Retention and Student Success & Well-being

**University System Student Board (USSB)**

Student trustees and USSB representatives, with input from Kenneth Holmes, senior vice provost for UNH student life, presented information about substance abuse on college campuses, the accessibility of illicit substances, the harm to student well-being, financial stability, retention, and academic success, and the behavioral intervention efforts undertaken by USNH campuses. It was acknowledged in the context of statistical data that, as mental health

treatment modalities change over time, outcome metrics need to evolve to better track efficacy. Trustees requested that the USSB, in consultation with student/residential life leaders, present at the next meeting their framework of an ideal campus support system, to include research on best practices or promising approaches. The students were also asked to continue USSB succession planning, so that topics of importance could be consistent, continuous and cumulative over time.

### **Enrollment Update**

Enrollment Management leaders presented information about the fall 2024 destinations of first-year applicants who were admitted to a USNH institution but enrolled elsewhere, the spring 2025 enrollment census, and the status of fall 2025 first-year student admissions. It was noted that comparison to fall 2024 was complicated by the delayed FAFSA rollout and the likelihood that deposit activity last year was delayed. Trustees requested that future admissions updates include melt calculation/enrollment predictions and that future enrollment updates include admit, yield, and discount rates against peer institutions.

### **Artificial Intelligence in Practice**

Information about AI literacy and utilization on USNH campuses for teaching, learning, and research was presented by Karen Jennings, dean of KSC faculty development, the liberal arts, and curricular innovation; Martha Burtis, director of the PSU Open Learning and Teaching Collaborative (CoLab); and Marian McCord, senior vice provost for UNH research, economic engagement, and outreach. Information encompassed faculty and staff professional development, engaging students in appropriate and ethical use of AI for an increasingly AI-enabled world, and the facilitation of research involving massive, unprecedented volumes of data. It was noted that the computing power necessary to bring AI capability to scale would require additional resources to support hardware and data security. Trustees expressed interest in learning about the ways AI is being applied for operational efficiency.

### **Adjournment**

There being no further business or discussion, the meeting adjourned at 10:45 a.m.